# Our Report



Healthy People. Better World.



# Pedication: LOUIS NETZER, M.D.

This report is dedicated to Dr. Lou Netzer, in friendship and with deepest respect and appreciation.

For selfless devotion to care for people in need,

For boundless compassion,

For unfailing optimism,

For unflagging commitment,

For giving of himself so others' lives are saved and enriched,

For doing, not waiting for others to do, and

For living as most can only aspire to live.

A community physician for 35 years renowned for house calls and patient care, Dr. Netzer has devoted the last five years to the Rio Beni Health Project in Bolivia, bringing clinical services and health education to rural people in 25 remote villages. This program is sponsored by Direct Relief International. Dr. Netzer previously worked in Borneo, Indonesia, and in Mexico, with the support of Direct Relief-provided material, to offer health services and education to people without resources.

# This is our report on 2001.

September 11 will define the year for history. The senseless loss of thousands of innocent lives at the hand of violence is beyond our ability either to condemn adequately or convey the enormity of the human tragedy.

Direct Relief International began with a humanitarian mission 54 years ago in the aftermath of WWII. As an organization devoted to improving the health and lives of people in need, we know that many people lose in battling the lethal combination of poverty and disease. We often see the tragedies caused by natural disasters and war. However, our work also offers an inspiring glimpse into the compassion that exists within Americans and people around the world. Nowhere was this more clear than in the response of people to September 11 – for victims in the United States and people affected worldwide. This response, and the innate compassion of people that it reflected, provides an antidote for the cynicism and sense of hopelessness that can pervade one's view of a better future.

In the course of this extraordinary year, the organization confronted increasing requests for assistance internationally and a difficult economic environment here at home. Despite these challenges, Direct Relief International was able – with a reduced budget — to provide more assistance, to more people, in more countries than at any time in our 54-year history.

In 2001, Direct Relief International provided nearly 1 million pounds of medical materials with a wholesale value of over \$81 million to local health facilities in 60 countries. These results represented a significant expansion above our 2000 efforts and were conducted on an operating budget of \$2.5 million. We want each of our financial contributors to know that for every \$1 they contributed, we were able to place \$32 worth of critically needed medical materials in the hands of trained health professionals who had requested them. Less than 1% of the total support we received was spent on administration and fundraising.

These numbers, and those in our financial statement, are important because they reflect what we did with the money and material entrusted to us. However, our aim as an organization is focused on people, not numbers. Direct Relief supports committed, local health professionals around the world. These people, more than the buildings they work in, represent the health infrastructure in many developing countries. We strive to help these deserving people stay productively engaged and provide treatment to millions of people who otherwise would simply go without.

This work is possible because of the strong support of many leading U.S. medical companies who donate their products, the hundreds of volunteers in our warehouse who donate their time and energy, and the many people who entrust us with their money to help others.

Please accept our thanks for what you have done to help people born or thrust into vulnerable circumstances realize healthier, more productive, and fuller lives.



Richard P. Godfrey & Thomas Tighe





PRESIDENT AND CEO

# strengthening local health efforts around the world

"For over ten years,
Direct Relief
International has
been a loyal partner
in helping the
Foundation to provide
top quality medicine
to those it serves.
Their assistance
is immeasurable."

#### Celina de Choussy

Execuitve Director Fundacion Salvadorena Para La Salud y el Desarrollo Humano (FUSAL) San Salvador, El Salvador Direct Relief International works to improve the health of people around the world. As each person knows from experience, good health is basic – it affects our ability to learn, work, earn a living, and realize the inherent abilities with which we are born.

The effects of health on a community or an entire country are similarly profound. Students who can't study and a workforce that cannot work cannot be productive, and this affects all areas of the economy, from small farming to the global marketplace.

In developing countries, people confront both routine health risks – from accidents, in giving birth, and common ailments – and those stemming from communicable, tropical, or infectious diseases such as HIV/AIDS, tuberculosis, and malaria. People without money to pay for private health care must rely on charitable or publicly provided services, which are often severely limited because they too lack money.

As a private organization, Direct Relief International believes that our best and most cost-effective contribution is to provide direct support to local, well-run health efforts with appropriate, essential tools of health care. The local, trained health professionals comprise the health infrastructure in many countries. Much has been invested in their training, and our work enables them to stay productively engaged. In turn, they are able to provide needed services to millions of people without resources who would otherwise simply go without.

For the over 500 health facilities in 60 countries that we supported in 2001, this was our approach.

# latin america & the caribbean

Over the past 10 years, countries in Latin America and the Caribbean have experienced strong economic growth. However, according to the Pan American Health Organization, the benefits of that growth are more unevenly distributed there than in any other region in the world. One in six families is still unable to meet their basic needs. Important strides have been made in expanding the number of trained healthcare professionals in the region, but the lack of essential material resources hampers their ability to deliver effective care.

In 2001, Direct Relief International expanded assistance efforts to support these trained, but under-equipped, local health providers. As part of a strategic goal to strengthen excellent local facilities so they can fulfill their potential for caring for people in need, Direct Relief established more multi-year, multi-shipment programs with local facilities and health care providers. Over the course of the year, one hundred thirteen shipments were made to the Bahamas, Belize, Bolivia, Brazil, Colombia, Cuba, Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Nicaragua, Peru, and Venezuela.

PHOTO- KEVIN MCKIERNAN

In El Salvador, Direct Relief's longstanding ties with local facilities enabled a fast and targeted response to the healthcare needs that resulted from severe earthquakes in January and February.

"What makes the difference at PRI is that they understand the work, the challenges, and the vision. They understand that work overseas is delicate, intricate, complex, and immensely satisfying, and they are willing to be partners in la lucha (the fight)."

Linda Jo Stern, MPH

Director PROMESA Tegucigalpa, Honduras A project of Brigham and Women's Hospital Boston, Massachusetts

#### El Salvador CENTRO DE SALUD VISUAL

Earthquakes struck El Salvador in January and February of 2001, stressing an already overburdened health care system in Central America's most densely populated country. In response to the earthquakes, Direct Relief provided more than \$3 million in wholesale medical assistance to help replenish supplies and medicine inventories, and to equip damaged health facilities.

In addition to the emergency assistance, Direct Relief supported the important work of the Center for Vision Services, a program of FUDEM, in the capital of San Salvador. FUDEM (Fundación para el Desarrollo de la Mujer Salvadorena), a women's development organization, operates this fast-growing non-profit clinic that provided eye care to over 24,000 patients in 2001. Patients are seen for very low fees on a sliding scale at their main clinic in San Salvador, and at four rural clinics, two of which opened in the last year.

The Center's clinics provided over 13,000 eye exams and their optics departments dispensed over 9,000 pairs of eyeglasses last year. 873 surgeries

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# Guatemala agros foundation clinic

According to the Pan American Health Organization, 75% of people in Guatemala live in poverty, and 58% live in extreme poverty, subsisting on less than a dollar a day. These figures are even higher in rural areas and among the 43% of Guatemalans that are considered indigenous. Lack of access to clean water, appropriate waste disposal, and proper nutrition contribute to high rates of disease and malnutrition. An estimated 24% of children under age five are undernourished and underweight.

The Agros Foundation is committed to breaking the cycle of poverty through the process of land ownership. The limited acreage owned by Guatemala's indigenous population shrinks with every generation as property is split into smaller and smaller plots by siblings. In addition, many families have been forced to flee their homes and villages and abandon their land because the country has been ravaged by nearly 50 years of political conflict and guerilla warfare.

The Foundation has succeeded in resettling more than 250 Guatemalan families into eight communities, with each family receiving approximately five acres of land. Residents pay back the Foundation from profits they earn selling their produce, becoming landowners themselves. The Foundation also builds schools and provides training in basic public health and sanitation, small industry, and agricultural techniques. Local community leaders are trained as health promoters and each community is visited periodically by volunteer physicians and nurses from a centrally located medical clinic.

Direct Relief has supported the clinic for the past four years by providing primary care medicines and nutritional supplements. In October, Direct Relief furnished the Agros Foundation communities with antibiotics donated by Ortho-McNeil, ophthalmic drops from Bausch & Lomb, antiparasitics, analgesics, gastrointestinal agents, multivitamins, and first aid and minor surgical products.

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were performed at the main clinic in San Salvador, 67% of which were for cataracts. The Center provides transportation to and from the clinic for surgeries and follow-up appointments because many of its patients from rural areas have no way of getting to the capital.

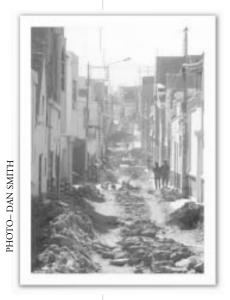
Other programs of the Center include a training program on basic eye care for the medical personnel of other non-governmental organizations, a mobile eye-care clinic that completed 54 rural campaigns, outreach to senior-citizen homes, and a new pharmacy that dispenses medications at affordable prices. In September 2001, Direct Relief provided the Center with sterilizers, an operating table and light, patient-examination equipment, gurneys, primary-care supplies, and medications. These materials enabled the Center to expand its outreach capabilities and to open an additional surgical suite at the main clinic.

"Our overriding goal is to get the right tools to the right people at the right time. Common sense and sound health policy requires that the materials be appropriate for the circumstances and requested by professionals who will use them on the ground."

Susan Fowler, M.A.

Director of Programs Direct Relief International

### **Perw** EARTHQUAKE RELIEF



On June 23, 2001, an earthquake measuring 8.1 on the Richter scale struck off the coast of southwestern Peru. The earthquake, which was followed by a tsunami and numerous aftershocks, caused widespread destruction and displaced more than 200,000 people in the provinces of Arequipa, Ayacucho, Moquegua, and Tacna. The cities of Tacna and Moquegua sustained the most significant damage with homes and infrastructure destroyed, and public services severely interrupted. Many one- and two-family dwellings built with adobe (mud bricks and mud mortar), or from quincha (mud with reed reinforcement), did not stand up well, and a large percentage of homes were completely destroyed or condemned for safety reasons. Fortunately, the earthquake occurred at 3:30 in

the afternoon, when most homes were vacant, resulting in relatively few deaths and injuries.

As is always the case in emergency scenarios, Direct Relief immediately made contact with Direct Relief's Peruvian partners, as well as the Pan American Health Organization and other disaster relief and international

assistance agencies responding to the emergency. Ten days later, Direct Relief's Senior Program Officer, Daniel Smith, traveled to the area to assess the needs and meet with facilities, organizations, and local officials. Following this assessment, Dan arranged to provide to long-time partner Caritas del Peru an emergency shipment of needed supplies and medicines for use in the cities and surrounding areas of Tacna and Moquegua.

Caritas del Peru has a strong history of working in both urban and rural development throughout the country. Immediately after the earthquake, emergency health teams were mobilized to assess the extent of the damage and to coordinate an emergency response. Caritas' primary emphasis during the emergency period was to set-up and run temporary health clinics and shelters. Direct Relief provided antibiotics, donated by Ortho-McNeil and Bristol-Myers Squibb, topical steroids from Watson Pharmaceuticals, anthelmintics from Johnson & Johnson, and ophthalmic pharmaceuticals from Alcon Laboratories. Shelter supplies and first aid provisions also greatly aided Caritas' work.

#### Vamaica MISSIONARIES OF THE POOR

Important gains in health and life expectancy that were made in Jamaica over the last several decades have been pushed back by the AIDS epidemic. According to the Pan American Health Organization, the Caribbean has the highest prevalence of HIV outside of sub-Saharan Africa and, in Jamaica, HIV/AIDS and sexually transmitted infections are the second leading cause of death for both men and women in the age group 30-34 years.

The provision of AIDS medications in developing countries is a difficult and complex problem in health care worldwide. Ministries of Health and non-governmental organizations in Jamaica and elsewhere have not been able to solve the problem, financially or logistically, but Direct Relief is committed to supporting health care projects and facilities that provide urgently needed palliative care for AIDS patients and those involved in prevention activities. If and when AIDS medicines become available, many of these Direct Relief-supported facilities will play a key role in their distribution and proper use.

Missionaries of the Poor operates five homeless shelters in the heart of Kingston for people who are HIV infected or have AIDS. Many have been shunned by their relatives and left to live— and die— on the streets. The facilities provide shelter and medical care to 400 men, women, and children, many of whom are in the terminal stages of AIDS and need special

care and comfort. All residents receive food and medicine, as do an additional 500 or so people living in the surrounding ghetto communities. In 2001, Direct Relief provided to these shelters three shipments consisting of antibiotics donated by TEVA Pharmaceuticals USA, psychotherapeutic medications from Merck & Company, antifungal



PHOTO- SANDY FARRELLY

agents, antidiarrheals, vitamins, cold and flu remedies, and medical supplies such as exam gloves and first aid provisions.

"Direct Relief
International
uniquely, since no
such organizations
exists in Europe,
enables us to
supply health
workers in Africa
with means to do
the job."

#### Michael Marks, MD

Bush Hospital Foundation Jersey, Channel Islands, U.K. People living in sub-Saharan African countries experience the most severe poverty anywhere in the world. Over 75% of the countries that United Nations classifies as having the lowest levels of human development are located in sub-Saharan Africa. Most African countries lack the financial resources to provide adequate health delivery services to their populations. In addition, sub-Saharan countries have proportionally fewer health professionals working in the rural areas where the majority of the population lives. Inadequate medical infrastructure and supplies severely limit access for people who require medical attention.

In 2001, Direct Relief International provided support to facilities in 18 African countries: Cameroon, Congo, Ethiopia, Ghana, Guinea Bissau, Ivory Coast, Kenya, Liberia, Madagascar, Malawi, Nigeria, Rwanda, Senegal, Sierra Leone, Tanzania, Uganda, Zambia and Zimbabwe. A total of 41 shipments were made to local health facilities and organizations working in the health sector.

## Nigeria CEDPA MIDWIVES TRAINING PROGRAM

Poor maternity care in low-income and rural areas can lead to serious health problems that put both the mother and child at risk. This situation has long plagued sub-Saharan Africa, which has some of the highest maternal and infant mortality rates in the world. These high rates often stem from a lack of adequate medical supplies for use by trained midwives, nurses, and doctors.

In 2001, Direct Relief began a three-year program strategy concentrating on several key areas of health care service, including maternal and child health. An outgrowth of this strategy led to a partnership with the Centre for Development and Population Activities (CEDPA), based in Washington, D.C., CEDPA works in several countries, providing training for women from a variety of disciplines so they can assume and succeed in leadership roles.

In Nigeria, CEDPA conducts a multi-faceted program to enhance reproductive and child health services at the community level. Community training is provided to encourage healthy behavior and improve the quality and availability of health services. In 2001, this program provided training to 40 midwives to enhance their work in rural areas where often no other healthcare services exist. The three-week clinical and classroom training is intensive and greatly increases the skills of midwives so they can handle obstetric emergencies, a primary cause of maternal death.

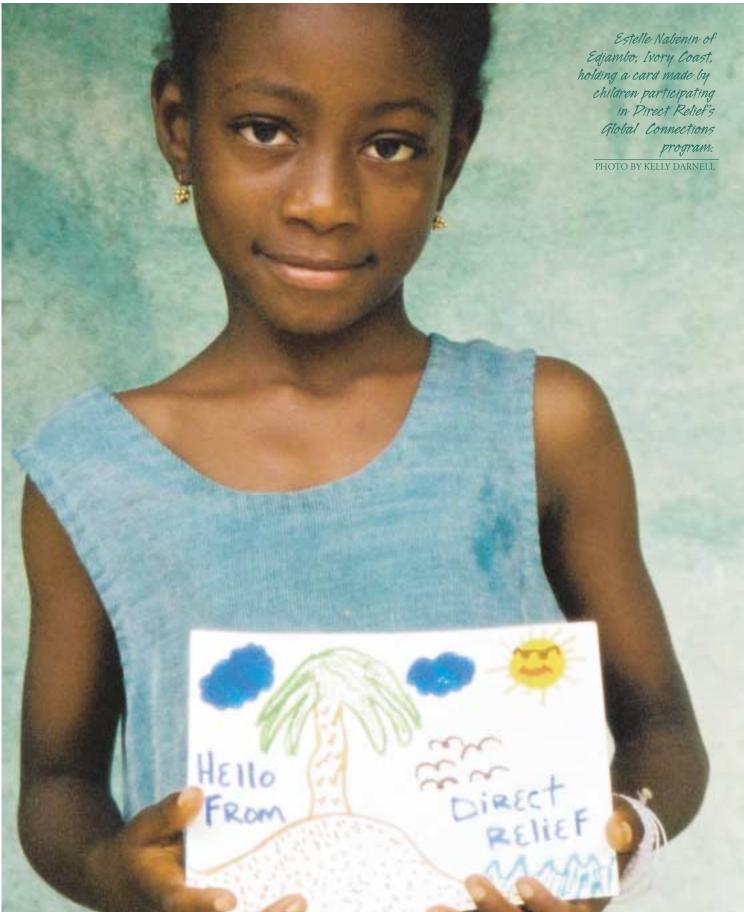
To support this important initiative, Direct Relief furnished a complete midwife kit for each participant to take back to her community. The kits are critical for the midwives to put their newly learned skills to use and ensure better maternal and child health services throughout the region.

#### Liberia PHEBE HOSPITAL

While Direct Relief's primary focus is to support indigenous health professionals, on a case-by-case basis the organization provides material support to trusted U.S. health professionals and organizations to support quality medical training and clinical missions to developing countries. Direct Relief supported more than 20 such activities in 2001. One such example was the mission to Phebe Hospital in Liberia by Dr. Kathryn Challoner, associate professor of clinical emergency medicine at the University of Southern California, and a small group of American health professionals. Dr. Challoner and her colleagues made an extended trip to the facility, during which they carried Direct Relief-provided provisions including antibiotics, donated by Watson Pharmaceuticals and Bristol-Myers Squibb, antifungal and antiworm medications, and first aid supplies from Johnson & Johnson.

Upon her return in November of 2001, Dr. Challoner reported to Direct Relief:

"I personally saw your boxes of medicines safely delivered to Phebe Hospital. Believe me, they were put to immediate use! I personally hung bottles of IV antibiotics in the emergency room on septic patients. They were a lifesaver – literally – and I am so grateful to all of you. The medical situation in Liberia after the war is critical. There was so much destruction at the time and, of course, there is still on-going fighting to the north. Much of the country's resources have been directed to that fighting. JFK Hospital, which is the country's main teaching hospital in Monrovia, does not appear to be functioning at this time. There were many miracles, some saves and some frustrations. I am so glad I went and I do want to go back. Again, thank you with all my heart for your help and support."



# Ivory Coast edjambo healthcare center

The Ivory Coast is among the 15 countries in the world most affected by the AIDS epidemic. Out of a total population of only 16 million, there are an estimated 700,000 to 1 million cases. Other major health issues in the country include malaria, intestinal worms, vitamin deficiencies, and poor access to maternal and child health care. Although some healthcare services have improved over the last decade, the country's overall health-system performance, as ranked by the World Health Organization, is still among the lowest in the world.

Founded in 1992, the Edjambo Healthcare Center is the only healthcare provider for a population of 20,000 living in the village of Edjambo and surrounding rural areas. With a staff of one nurse, one midwife, and two health assistants, the center provides primary care, immunizations, maternal and child health care, and minor surgical operations.

Direct Relief's Program Officer, Kelly Darnell, lived and worked in Edjambo as a Peace Corps community health educator in the mid 1990s. During a return assessment trip for Direct Relief International, Kelly found that the center is struggling more than ever to provide medical care due to tough economic times and a severe drop in the amount of supplies provided to rural clinics by the Ministry of Health.

In 2001, Direct Relief sent its first assistance to the Edjambo Healthcare Center, which was also the organization's first shipment ever to the Ivory Coast. Included were analgesics donated by Johnson & Johnson, sutures from Ethicon, and antihypertensive medications from Bristol-Myers Squibb, as well as prenatal and children's vitamins, needles and syringes, and exam gloves.

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## Kenya WASO MEDICAL SERVICES

The incidence of poverty is high throughout Kenya, and food insecurity affects increasing numbers of Kenyan families. Human development indices, including life expectancy, nutrition status, and education levels—once among the highest in sub-Saharan Africa—have fallen. Infectious respiratory diseases and malaria account for a high percentage of illnesses and deaths. Other common health problems include tuberculosis, dysentery, venereal diseases, and increasing cases of HIV/AIDS.

Dr. Mohamed Abdi Kuti founded Waso Medical Services in 1994 in Isiolo, a city located north of Mount Kenya, as an alternative to the area's government-run hospital. The hospital had few supplies and required patients to purchase their own medications at



Pr. Kuti

prices too high for most to afford. Waso Medical began in a small rented space and soon grew to include a minor surgery suite, a birthing room, and 14 hospital beds. Until 2000, 60% of the clinic's patients were able to make some form of payment and the clinic was economically self-sufficient, allowing Dr. Kuti to provide free care to those who could not pay. Unfortunately, clan violence broke out in the Isiolo region and the economic situation in the city rapidly deteriorated. Currently,

"Pirect Relief
International has
been a pillar on
which NPO has
leaned for
much needed
support. They
have never either
wavered or failed
to respond to
our requests."

John Ganda, Ph.D

Executive Director Ndegbormei Development Organization Freetown, Sierra Leone Waso Medical receives only partial payment from 40% of its patients and is finding it increasingly difficult to keep its doors open without outside assistance.

In March, northern Kenya experienced a severe outbreak of malaria and every bed in Dr. Kuti's small clinic was filled. People brought their own bedding and camped outside the clinic's main gate, hoping to receive help. In one week, over 50 patients, mostly children, died from malaria. Dr. Kuti was in dire need of quinine to help combat this outbreak. Direct Relief airfreighted both injectible and oral quinine directly from the manufacturer in Europe to Nairobi.

In June and November, shipments were made containing an assortment of equipment including two operating tables, a vital signs monitor, a gurney, an exam light, a mayo stand, and an ultrasound doppler, used to help diagnose obstetrical conditions. Waso Medical now has the only ultrasound in the region, which will greatly improve health care for pregnant women. It will also bring in revenue from patients who are able to pay for services helping to subsidize free care for those who are unable to pay. Direct Relief also facilitated the transport of an x-ray machine and provided pharmaceuticals and supplies, including additional quinine needed to help fight the seasonal resurgence of malaria.

# asia and the pacific

The prolonged economic crisis in Asia and the Pacific region, along with rapid population growth, is placing great demands on the availability of medical resources and access to health care. Seven of the world's ten most populous countries are located in the region, which is home to an estimated 1.1 billion people who live in absolute poverty.

While advances have been made to defeat many of the infectious diseases most common in the developing world, Asian and Pacific Rim countries continue to struggle against basic health problems. The World Health Organization stresses that although the region has made significant progress in broad areas such as child survival and the creation of national health infrastructures, much more is needed to address the health challenges related to safe motherhood and the high incidence of maternal mortality, among other basic issues.

The financial setbacks experienced by Asian and Pacific countries have coincided with diminished national health budgets and a corresponding drop in availability of essential medical goods. To bolster the work of Direct Relief's key partners in the region, a total of 52 shipments were provided to institutions and organizations in 13 countries: Afghanistan, Cambodia, India, Indonesia, Iraq, Laos, Marshall Islands, Pakistan, Philippines, South Korea, Thailand, Vietnam, and Palestinian territories in West Bank and Gaza.

## Afghanistan and Pakistan Refugee Assistance

Conditions in Afghanistan were unbearably harsh before September 11, 2001. The Afghan people suffered the effects of extended war, deep poverty, and a governing regime that failed to provide education, health, or social services. Millions of Afghans were at risk of starvation and malnutrition, and specific nutritional deficiencies were taking a terrible toll on the population, especially pregnant women and children. The military cam-



paign in response to the terrorist attacks on the United States has led to a new governance structure in Afghanistan, but millions of innocent people remain in vulnerable circumstances.

For the newly formed Afghan government, improving the health status of the Afghan population is a pressing priority. Life expectancy at birth is currently 43 years, one in four

children dies before age five, and one in 12 women dies in childbirth. The United Nations Development Program reports that the most urgent task is to revive the country's preventive and public health services, especially a number of low-cost interventions that have high payoff. This means expanding the basic programs of immunization, maternal and child health,

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# Afghanistan the numbers

Population of Afghanistan

22,474,000

Number of Afghans without access to basic health care

6.000.000 (27%)

Life expectancy at birth for the average Afghan

43 years

Percentage of Afghan children vaccinated against major diseases

less than 40%

Percentage of Afghan children suffering from chronic malnutrition

50%

Percentage of Afghan population estimated to be suffering from major psycho-social problems

40%

Percentage of Afghan women that give birth away from a health care facility

90%

Number of Afghan women that die per day from pregnancy-related causes

53

Percentage of the deaths of children and young adults caused by preventable and treatable diseases

50%

Amount of money being sought by the UN and other non-governmental organizations to implement improved health care programs this year

\$130 million

Amount of money needed to implement improved health care programs in the next two years

\$2.2 billion

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communicable disease control (polio, measles, TB, HIV/AIDS), and reproductive health.

Public education regarding health, hygiene, and nutrition is a priority after years of inaction. Afghanistan also lacks needed capacity to deal with warrelated catastrophic health problems such as reconstructive surgery, artificial limb production, fitting, and care, and mental trauma counseling.

In 2001, Direct Relief International provided 10 tons of medical goods to emergency medical teams and established health facilities in Afghanistan and those working with Afghan refugees in Pakistan. Eleven separate air and ocean freight shipments were completed, with a wholesale value of over \$400,000. Included were pharmaceuticals, such as antibiotics donated by Abbot Laboratories, TEVA Pharmaceuticals USA, and Watson Pharmaceuticals, and anthelmintics from Johnson & Johnson. Stethoscopes and blood pressure kits from Omron Healthcare and sterilization equipment from Midmark were also provided.

Direct Relief will continue providing assistance to the health care institutions and organizations it is currently supporting as well as expand our aid to additional hospitals, clinics, and health programs in Afghanistan. "Direct Relief
is making a
meaningful
contribution
toward ensuring
the well-being
of Santa
Barbara's
youngest
residents in
the event
of a natural
disaster."

#### Hon. James Lee Witt

Former Director Federal Emergency Management Agency, Washington, D.C.

## Thailand HILL TRIBE CLINICS AND PALONG VILLAGE SCHOOL

Over one hundred years ago, Hill Tribe peoples started migrating south from China into Myanmar, Laos, Vietnam, and Thailand. The six major tribes currently represented in northern Thailand are the Karen, Hmong, Yao, Akha, Lisu, and Lahu.

Each tribe is distinct with its own culture, religion, language, art, and dress and most members continue to practice a traditional lifestyle. The main profession of these tribes is farming, often as day laborers for Thai farmers. The Thai royal family has sponsored special projects for the Hill Tribes that provide training and supplies to farmers to help replace the growing of opium poppies with cash crops such as flowers, coffee, and macadamia nuts.

In October, Direct Relief provided a donation of antibiotics, analgesics, infant, children's and adult multivitamins, dermatological creams, and first aid products to the Palong Village School. These medical items are being dispensed and used to treat minor injuries for both the students and their families by the trained health promoter stationed at the school. Primary care medicines, first aid supplies, and nutritional supplements were distributed in November to the government health stations that provide services to these various Hill Tribes.



At 8:46 am on January 26, 2001, as many of India's Republic Day celebrations were just getting underway, a massive earthquake measuring 7.9 on the Richter scale hit the state of Gujarat killing more than 20,000 people and leaving hundreds of thousands more injured and homeless. The Kutch District, a sparsely populated area home to many tribal and semi-nomadic populations, was the hardest hit. In total, 15 million people were affected by the earthquake with over 1 million homes, 1,200 health institutions and 11,600 schools damaged or destroyed.

Within 12 hours we were in contact with our partner organizations in India to determine the most critical needs. Working around the clock, we airlifted the first of several emergency shipments within 72 hours. On January 31, in partnership with Los Angelesbased Operation USA, 13 tons of medical supplies worth over \$1 million were airlifted. The 747 cargo jet used was donated by Atlas Air, Inc., as a memorial to their founder and CEO, Michael A. Chowdry who had died in a private plane accident just days before the earthquake.

On February 20, Direct Relief sent the largest emergency airlift in our 53-year history: 35 tons of medical supplies on a second Atlas Air 747. Both airlifts were received and distributed by the Diwaliben Mohanlal Mehta Charitable Trust, our partner organization in India for the past eight years. Their extensive experience, numerous warehouses, and contacts throughout Gujarat made them the ideal organization to handle the volume of products provided.

Additional emergency shipments were provided to the Shree Bidada Sarvodaya Trust, a non-profit charitable organization that runs one of the only two hospitals left standing in the area. Its three operating theaters remained fully functional so doctors were able to work round the clock for 20 days to treat emergency cases. Orthopedic and

neurosurgeons from throughout Indian, as well as many expatriate Gujaratis, traveled to the Bidada Hospital to evaluate and operate on patients with crushed bones and spinal cord injuries. Physical, rehabilitative, and occupational therapy as well as artificial limb manufacturing and fitting emerged as major activities at the hospital. Direct Relief's shipments of specialized surgical tables, wheelchairs, orthopedic devices, physical therapy equipment, and assorted supplies were desperately needed and put to immediate use.

The hospital's Rehabilitation Department and training services will be significantly upgraded in 2002 with the assistance of Direct Relief. Rehabilitation programs also will engage patients in income-generating activities such as the manufacture of special braces, the use of which will significantly improve their mobility and independence.

Media attention to the devastation in India has faded, yet the long-term rebuilding of lives and structures will continue for many more years. Despite the tragedy, victims maintain an incredible resilience and optimism and are determined to rebuild their lives despite the loss of family members and the occurrence of major lifealtering injuries. Direct Relief will continue to help local organizations upgrade their facilities, obtain needed prosthetic devices, medicines, and supplies, and provide care to the many people without financial means. In 2001, Direct Relief provided 12 disaster relief shipments in response to the Gujarat earthquake with a total value of over \$3.2 million.

(note: Direct Relief International was approved in 1979 by the Governments of the United States and India under the terms of the U.S.-India Bilateral Agreement concerning humanitarian assistance. This status enables Direct Relief to provide humanitarian aid readily and on a duty-free basis.)



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## South Korea ST. JOHN OF GOD CLINIC

South Korea has achieved exceptional economic growth since its creation at the end of World War II. However, in the last five years the nation has experienced a deep economic downturn, from which it is seeking to recover.

For over 20 years, Direct Relief has been supporting the St. John of God Clinic, operated under the auspices of the Order of the St. John of God Brothers in Kwangju. The Brothers provide service to the sick and poor, which includes a general medical clinic, a hospice for cancer patients, a psychiatric hospital, and a unit for Alzheimer patients. In addition to a home-care and hospice program for cancer patients, medical and welfare support is also given to two leper villages in the countryside. Brother Brendan Flahive, Direct Relief's long-time partner in Kwangju, explains that the regular arrival of Direct Relief supplies enables him to provide consistent and quality care to those most in need.

Direct Relief's twice-yearly shipments help residents of the two leper villages as well as those who are homebound or terminally ill. They include products that provide comfort and relief such as soothing skin lotions, antacids, dressings, bandages, analgesics, and liquid nutritional supplements.

# eastern europe & the commonweath of independent states

Healthcare systems in Eastern Europe and the Commonwealth of Independent States (Russia and the former Soviet Republics) have long been plagued by under-funding and an inadequate infrastructure. Despite a sufficient number of trained health workers in the region, international health experts note that care standards are still low — due largely to the poor allocation of essential material resources. Up-to-date instruments and medical materials remain scarce, and modern operating and diagnostic procedures are not widely practiced.

Direct Relief's material assistance targets facilities and programs with trained healthcare professionals who, without proper medical supplies, would not be able to carry out their work. In 2001, Direct Relief provided assistance to clinics, hospitals, and health organizations in nine countries throughout the region. A total of 27 shipments were made to Albania, Armenia, Bosnia-Herzegovina, Bulgaria, Estonia, Romania, Ukraine, Uzbekistan, and Yugoslavia.

### Armenia Angioneurology Clinic & Research Center

Direct Relief has been working in Armenia since the devastating 1988 earthquake that leveled portions of the country and killed tens of thousands of people. The ongoing conflict with Azerbaijan over the ethnic Armenian-dominated region of Nagorno-Karabakh and the breakup of the centrally directed economic system of the former Soviet Union contributed to a

severe economic decline beginning in the early 1990s. By the mid-1990s, more than half the hospitals in Armenia had ceased functioning due to a lack of electricity, heat, and supplies.

In 2001, an acute shortage of basic drugs and medical supplies, especially analgesics, was greatly limiting health providers' ability to assist patients suffering from pain at all levels of the health care system. Direct Relief responded with over 1,100 pounds of assorted analgesics and hospital and clinic supplies in two shipments, both consigned and distributed by the Angioneurology Clinic in Yerevan.



This facility established a special committee to visit mountainous regions and villages with the specific purpose to help those most in need, mainly pensioners and children. Dr. Bakunts, head of the special committee, reports that many of the villages are so remote that they have no electricity, gas, telephone, and in many cases, no drinking water, for months at a time. There are no pharmacies or clinics in these areas and Dr. Bakunts and his committee are distributing analgesics to those individuals in the greatest need.

"Pirect Relief's response is very effective, efficient, and professional... we feel in our hearts that they are listening to us."

### Pilar Martinez de Orduna

Director Fundación Justicia y Amor I.A.P. Mexico City, Mexico

## Bosnia-Herzegovina caritas biskupije banja luka u bihacu

The Caritas Clinic, an outpatient clinic located in the Bosnian town of Banja Luka, is the only health facility for a population of 250,000. According to Sister Mirna who works in the clinic, the legacy of war continues—poverty, no jobs, no health insurance, and no place to receive medical help. Returning refugees continue to flow into the city from other parts of the former Yugoslavia straining the fragile medical, social, and economic infrastructure of the city. There are no programs to help the returnees, many of whom are elderly.

In 2001 Direct Relief provided the Caritas Clinic with analgesics, antibiotics, and cardiovascular agents as well as an EKG, cardiac monitor, ambu bags, and basic diagnostic items such as stethoscopes. After receiving the donation, Direct Relief received a letter from Sister Mirna who wrote, "Thank you, to all the nice and so good people that are helping unknown people somewhere in the world. Thank you for every box, every move of your hands for us. Thank you for every minute you spend preparing shipment."



Over 50,000 of the total population of 1.3 million Romanian children live in orphanages. Many were given by their families to state facilities during the economic turmoil following the collapse of the communist regime in the 1990's. Nicolae Ceausescu, the former dictator executed in 1989, had required that Romanian women each have four children – later increased to five – before they could become eligible for birth control. As parents often could not afford to take care of these children, it became an accepted part of the Romanian culture to give children over to state-run orphanages.

The documented living conditions in these facilities during the 1980's and early 1990's were horrendous, with virtually no food, clothing, or other necessities provided by the government. Although conditions have improved over the last decade, continuing shortages of food, medicine, clothing, heat, and health care persist and have a traumatic impact on these children. Most of them are in need of medical as well as psycho-social assistance.

Direct Relief has partnered with the Spence-Chapin Adoption and Family Services Agency for a number of years, providing assistance to orphanages throughout Eastern Europe and especially to those in Romania. Spence-Chapin and Direct Relief work with the Andrea Foundation, a Romanian non-profit organization that, together with the Romanian Department of Child Protection, identifies the orphanages throughout the country that are lacking even the most basic necessities.

In 2001, Direct Relief's shipments to Romanian orphanages were distributed by the Andrea Foundation to facilities in the cities of Bucharest, Sibiu, and Braila. Among the medicines, supplies, and personal care items that were included, Johnson & Johnson provided analysics and first aid supplies, and combs for lice removal were provided by the National Pediculosis Association.

Direct Relief International's extensive international work is complemented by vigorous local efforts in our home community to improve the quality of life for poor and at-risk groups including children, seniors, and the homeless. In 2001, our Preparedness Response Emergency Program (PREP) completed the 20th disaster-preparedness module at local schools. Personal care items, such as toothbrushes, toothpaste, and shampoo, were provided to thousands of impoverished families and individuals through our Personal Care Packs program. Our Healthy Smiles Dental Program for needy children was extended and a free dental clinic to provide comprehensive care for low-income and uninsured children with severe dental problems was conducted. Screening and education were also provided for hundreds of low income seniors at risk for osteoporosis.

#### **RESPONSE TO SEPTEMBER 11**

In response to the September 11 terrorist attacks in New York and Washington, D.C., Direct Relief immediately provided several thousand dollars worth of respiratory inhalers and offered up our extensive medical inventory for relief efforts to New York State and Federal officials. As events unfolded, it became clear that the type of material assistance that Direct Relief is best suited to provide was not needed.

However, at the request of many donors who trusted Direct Relief and wished to provide their financial support through our organization, Direct

"DRI is a remarkable organization that we value and hold in the highest regard, We are able to do so much more because of our partnership with them."

#### Chandrakant Koticha

Executive Trustee Life Saurashtra Medical & Education Charitable Trust Rajkot, Gujurat, India Relief on September 19 established an account and resolved to provide 100% of the funds we received for direct support of victims. As stewards of these designated funds, we consulted with a number of national and New York-based charitable organizations to identify the most suitable recipient. American Jewish World Service (AJWS) is a New York-based organization with which Direct Relief has a long and trusted relationship built through collaborative efforts on disaster-response efforts around the world. Following these consultations, and in light of AJWS's presence in Manhattan, deep ties to the local community, insight into community affairs, and its strict adherence to the highest ethical principles, Direct Relief transferred all funds we received to AJWS for allocation. AJWS identified the victims and surviving family members of those killed who needed help the most, including families of low-wage and immigrant workers, and provided them direct financial assistance.

(Note: Direct Relief received more than \$300,000 from individual contributors and businesses in response to September 11. Consistent with the decision taken on September 19, all of the funds we received were distributed, and Direct Relief International retained no portion to defray administrative expenses or for any other purpose.)

#### STRATEGIC ALLIANCES CONFERENCE

In February of 2001, Direct Relief International hosted a two-day conference, bringing together major corporate supporters of international health care efforts, leading U.S. nonprofit organizations, and Direct Relief's local



## United States Healthy Smiles Dental Program

The National Institutes of Health report that 80% of all cavities occur in only 25% of children, the vast majority being from poor families. Santa Barbara County Health Assessment surveys have indicated that lack of access to quality dental care services is the leading health problem in the county, particularly among children. Thousands of children have no access due to lack of funds, lack of insurance, and lack of transportation. The vast majority of these children are among Santa Barbara's minority groups, especially Spanish-speaking populations.

Since 1993, Direct Relief International has been working to fill this gap in services as part of a consortium of agencies called the Dental Access Resource Team (DART). From 1994 to 1997, Direct Relief's Healthy Smiles program, in partnership with DART and the USC/UCLA Mobile Dental Clinic, provided dental care services, including preventive treatment and dental education, to 3,000 children and adults.

Due to the continued need for dental services for local children, Direct Relief reestablished its partnership with USC/UCLA in 2001. From November 9th through the 16th, a Healthy Smiles Dental Clinic provided comprehensive dental treatment and bilingual dental education to 94 severely affected, low-income children who had no other means of receiving dental care.

The children ranged in age from four to eighteen with the majority between six and eleven. Almost \$97,000 worth of dental procedures were performed on the children and each child received approximately \$60 worth of dental supplies, including toothbrushes, toothpaste, and floss for themselves and their families. Each child departed with a healthy smile and each family with an understanding of the essentials of good dental hygiene and the supplies with which to practice it.



Conrad Person & John Ganda

Speakers included Conrad Person, Director of International Programs and Product Giving for Johnson & Johnson. He reported on Johnson & Johnson's corporate policies regarding community investment and the company's innovative "Produce-to-Give" Program, through which certain products are manufactured and provided immediately through donation, as opposed to being made available when excess inventory exists.



Vim Russo, PaMP

International speakers included John Ganda, Ph.D., founder and director of a non-governmental organization helping women and children in Sierra Leone. He gave a chilling report on the terrible violence that has consumed that country in a bloody civil war since 1991 and the impact it has had on providing basic health services. Dr. Andrey Markov, of the University Hospital St. Ekaterina in Sofia, Bulgaria, discussed the effect of a failed economy on the medical infrastructure in his country, and Dr. Carl Niamatali of Guyana spoke of the rivalries between military and political factions, financial downturn, and "brain drain" in his country.

# Financials

## STATEMENT OF ACTIVITIES for the year ending December 31, 2001 $\,$

Public Support   Contributions in-kind   \$72,413,876   Contributed freight/services   332,099   Contributions in cash and securities   2,846,724   75,593,509	PUBLIC SUPPORT & REVENUE	
Contributions in-kind Contributed freight/services Contributions in cash and securities Contributions in cash and securities Revenue Earnings from investments and miscellaneous income TOTAL PUBLIC SUPPORT AND REVENUE  EXPENSES Program Services Value of medical donations shipped by Direct Relief Supporting Services Contributed services Resource acquisition Administration Administration Administration DECREASE IN NET ASSETS  STATEMENT OF CASH FLOW Cash flows from operating activities In-kind receipt of inventory In-kind shipment of inventory Changes in other operating activities Net cash provided by operating activities Changes in other operating activities Net cash provided by operating activities Changes in other operating activities Net cash provided by investing activities Net cash provided by investing activities Changes in other operating activities Net cash provided by investing activities Changes in other operating activities Net cash vised by financing activities (268.756) Net cash vised by financing activities (268.756)	Public Support	
Contributions in cash and securities 2,846,724 75,593,509  Revenue  Earnings from investments and miscellaneous income (83,250)  TOTAL PUBLIC SUPPORT 7,5510,259  EXPENSES  Program Services  Value of medical donations shipped by Direct Relief 81,512,743  Freight provided to Direct Relief 283,568  Operations and shipping 2,133,209  Contributed services 43,955  Resource acquisition 275,991  Administration 275,991  Administration 451,579  TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900  Changes in other operating assets and liabilities 37,782  Net cash used by financing activities 279,429  Net cash used by financing activities 279,429  Net cash used by financing activities 279,429  Net cash used by financing activities (268,756)  Net cash used by financing activities (268,756)  Net cash used by financing activities (268,756)		\$72,413,876
Revenue Earnings from investments and miscellaneous income (83,250)  TOTAL PUBLIC SUPPORT AND REVENUE 75,510,259  EXPENSES Program Services Value of medical donations shipped by Direct Relief 283,568 Operations and shipping 2,133,209 Contributed services 43,955  Supporting Services Resource acquisition 275,991 Administration 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782 Net cash used by financing activities 279,429 Net cash used by financing activities (268,756) Net cash used by financing activities (30,503)	Contributed freight/services	332,909
Revenue Earnings from investments and miscellaneous income  TOTAL PUBLIC SUPPORT AND REVENUE  EXPENSES Program Services  Value of medical donations shipped by Direct Relief Streight provided to Direct Relief Operations and shipping Contributed services  Supporting Services  Resource acquisition Administration Administration TOTAL EXPENSES  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory In-kind shipment of inventory Changes in other operating assets and liabilities Net cash provided by operating activities Ochanges in other operating activities Net cash provided by operating activities Ochanges in other operating assets and liabilities Net cash provided by operating activities Net cash used by investing activities (268,756) Net cash used by investing activities (268,756) Net cash used by investing activities (30,503)	Contributions in cash and securities	2,846,724
Earnings from investments and miscellaneous income (83,250)  TOTAL PUBLIC SUPPORT AND REVENUE 75,510,259  EXPENSES  Program Services  Value of medical donations shipped by Direct Relief 281,512,743 Freight provided to Direct Relief 283,568 Operations and shipping 2,133,209 Contributed services 43,955 83,973,475  Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating activities 37,782  Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by investing activities (268,756) Net cash used by financing activities (268,756)		75,593,509
miscellaneous income TOTAL PUBLIC SUPPORT AND REVENUE  EXPENSES  Program Services  Value of medical donations shipped by Direct Relief Streight provided to Direct Relief Operations and shipping Contributed services  Resource acquisition Administration Administration TOTAL EXPENSES  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind shipment of inventory In-kind shipment of inventory Changes in other operating activities Changes in other operating activities Changes in other operating activities Net cash provided by operating activities Changes in other operating activities Changes in other operating activities Net cash provided by operating activities Changes in other operating activities Net cash provided by operating activities Net cash used by investing activities Net cash used by investing activities Net cash used by financing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (30,503)	Revenue	
EXPENSES  Program Services  Value of medical donations shipped by Direct Relief 81,512,743 Freight provided to Direct Relief 283,568 Operations and shipping 2,133,209 Contributed services 43,955 83,973,475  Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating activities 279,429 Net cash used by investing activities 279,429 Net cash used by financing activities 36,0503)		
EXPENSES Program Services Value of medical donations shipped by Direct Relief 81,512,743 Freight provided to Direct Relief 283,568 Operations and shipping 2,133,209 Contributed services 43,955 83,973,475  Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating activities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (268,756)		(83,250)
EXPENSES  Program Services  Value of medical donations shipped by Direct Relief 81,512,743 Freight provided to Direct Relief 283,568 Operations and shipping 2,133,209 Contributed services 43,955 83,973,475  Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating activities 37,782  Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (268,756)	TOTAL PUBLIC SUPPORT	
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Value of medical donations shipped by Direct Relief B1,512,743 Freight provided to Direct Relief C283,568 Operations and shipping Contributed services C33,973,475  Supporting Services Resource acquisition Administration Administration TOTAL EXPENSES  DECREASE IN NET ASSETS  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets Decrease in net assets Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory In-kind shipment of inventory In-kind shipment of inventory Changes in other operating assets and liabilities Net cash provided by operating activities Net cash provided by operating activities Net cash used by investing activities (268,756) Net cash used by financing activities (268,756) Net cash used by financing activities (30,503)	EXPENSES	
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Freight provided to Direct Relief Operations and shipping Contributed services  Contributed services  Supporting Services Resource acquisition Administration TOTAL EXPENSES  DECREASE IN NET ASSETS  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets Decrease in net assets In-kind receipt of inventory In-kind shipment of inventory Depreciation Changes in other operating assets and liabilities Changes in other operating activities Changes in other operating activities Decrease in other operating assets and liabilities  Net cash provided by operating activities Changes in other operating activities Operating activities Changes in other operating activities Depreciation Changes in other operating activities Net cash provided by operating activities Net cash used by investing activities Operating activities Ope	Value of medical donations shipped	
Operations and shipping Contributed services  A 43,955  83,973,475  Supporting Services Resource acquisition Administration TOTAL EXPENSES  DECREASE IN NET ASSETS  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets Decrease in net assets In-kind receipt of inventory In-kind shipment of inventory Depreciation Changes in other operating assets and liabilities  Decrease in other operating activities  Depreciation Statement adjustments Statement adjustment adjus	by Direct Relief	81,512,743
Contributed services  Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments Changes in other operating assets and liabilities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)	Freight provided to Direct Relief	283,568
Supporting Services Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW Cash flows from operating activities Decrease in net assets Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating activities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)	Operations and shipping	2,133,209
Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities (268,756) Net cash used by investing activities (30,503)	Contributed services	
Resource acquisition 275,991 Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities 279,429  Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)		83,973,475
Administration 451,579 TOTAL EXPENSES 84,701,045  DECREASE IN NET ASSETS (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities Decrease in net assets (\$9,190,786)  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities 279,429  Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)	Supporting Services	
TOTAL EXPENSES  DECREASE IN NET ASSETS  (\$9,190,786)  STATEMENT OF CASH FLOW  Cash flows from operating activities  Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used)  provided by operating activities  In-kind receipt of inventory  In-kind shipment of inventory  In-kind shipment of inventory  Depreciation  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (268,756)  Net cash used by financing activities  (30,503)		275,991
DECREASE IN NET ASSETS  STATEMENT OF CASH FLOW  Cash flows from operating activities  Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used)  provided by operating activities  In-kind receipt of inventory  In-kind shipment of inventory  In-kind shipment of inventory  Depreciation  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (268,756)  Net cash used by financing activities  (30,503)	Administration	451,579
STATEMENT OF CASH FLOW  Cash flows from operating activities  Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used)  provided by operating activities  In-kind receipt of inventory  In-kind shipment of inventory  Depreciation  St,512,743  Depreciation  B1,666  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (268,756)  Net cash used by financing activities  (30,503)	TOTAL EXPENSES	84,701,045
Cash flows from operating activities  Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used)  provided by operating activities  In-kind receipt of inventory  In-kind shipment of inventory  Depreciation  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (\$9,190,786)  (72,413,876)  81,512,743  251,900  Changes in other operating assets and liabilities  271,900  279,429  Net cash used by investing activities  (268,756)  Net cash used by financing activities  (30,503)	DECREASE IN NET ASSETS	(\$9,190,786)
Cash flows from operating activities  Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used)  provided by operating activities  In-kind receipt of inventory  In-kind shipment of inventory  Depreciation  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (\$9,190,786)  (72,413,876)  81,512,743  251,900  Changes in other operating assets and liabilities  271,900  279,429  Net cash used by investing activities  (268,756)  Net cash used by financing activities  (30,503)	STATEMENT OF CASH FLOW	
Decrease in net assets  Adjustments to reconcile change in net asset to net cash (used) provided by operating activities In-kind receipt of inventory In-kind shipment of inventory Depreciation Investment adjustments Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  (\$9,190,786}  (72,413,876)  81,512,743  251,900  Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities (268,756) Net cash used by financing activities (30,503)	Cash flows from operating activities	
provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)		(\$9,190,786)
provided by operating activities In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)	Adjustments to reconcile change in net asset to net cash (used)	(1.7.2.7.,
In-kind receipt of inventory (72,413,876) In-kind shipment of inventory 81,512,743 Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782 Net cash provided by operating activities 279,429 Net cash used by investing activities (268,756) Net cash used by financing activities (30,503)		
In-kind shipment of inventory  Depreciation  Investment adjustments  Changes in other operating assets and liabilities  Net cash provided by operating activities  Net cash used by investing activities  Net cash used by financing activities  (268,756)  Net cash used by financing activities  (30,503)		(72,413,876)
Depreciation 81,666 Investment adjustments 251,900 Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities 279,429  Net cash used by investing activities (268,756)  Net cash used by financing activities (30,503)		81,512,743
Changes in other operating assets and liabilities 37,782  Net cash provided by operating activities 279,429  Net cash used by investing activities (268,756)  Net cash used by financing activities (30,503)	*	
Net cash provided by operating activities279,429Net cash used by investing activities(268,756)Net cash used by financing activities(30,503)	Investment adjustments	251,900
Net cash used by investing activities (268,756)  Net cash used by financing activities (30,503)	Changes in other operating assets and liabilities	37,782
Net cash used by financing activities (30,503)	Net cash provided by operating activities	
Net cash used by financing activities (30,503)	Net cash used by investing activities	(268,756)
	• • • • • • • • • • • • • • • • • • • •	

# Financials

## STATEMENT OF FINANCIAL POSITION as of December 31, 2001

ASSETS		
Current Assets		
Cash and cash equivalents	\$1,017,491	
Securities	1,531,508	
Receivables	114,794	
Inventories	18,098,032	
Prepaid expenses	123,694	
	20,885,519	
Other Assets		less than 1%
Future interest in Unitrust	766,715	
Investments	155,413	of Pirect Relief's
Property and equipment	3,598,063	nuldia cunnert
Miscellaneous	23,055	public support
TOTAL ASSETS	\$25,428,765	and revenue is
LIABILITIES AND NET ASSETS		used to cover
Current Liabilities		fundraising and
Payables	\$99,710	•
Current portion of long-term debt	27,133	administrative
Other liabilities	7,140	expenses.
	133,983	
Other Liabilities		
Long-term debt	1,667,038	
Distribution payable	39,777	
TOTAL LIABILITIES	1,840,798	
Net Assets		
Unrestricted net assets	19,735,764	
Temporarily restricted	3,852,203	
TOTAL NET ASSETS	23,587,967	
TOTAL LIABILITIES AND NET ASSETS	<u>\$25,428,765</u>	

# Financial Report

## Notes to Financial Statement

The previous tables are summarized from the 2001 audited financial statements for Direct Relief International.

*Product Valuation* In-kind contributions, such as contributed medicines, supplies, or equipment, are valued at the wholesale price in the United States. Specifically for pharmaceutical products, the source of and basis for product values are the "Average Wholesale Price" (AWP), which is published by Thomson Healthcare's "Redbook." While retail values may be significantly higher, Direct Relief has traditionally used the AWP to value pharmaceutical products that are contributed.

Cash versus In-Kind Support Direct Relief International's activities are financed on an operating or cash budget that is not directly affected by the value of contributed products. The organization's program model involves obtaining and providing essential medical material resources. Cash support — as distinct from the value of contributed goods — is used to pay for the logistics, warehousing, transportation, program oversight, administration, fundraising, and all other expenses.

In 2001, operating expenses totaled \$2.5 million. The expenditure of these funds enabled Direct Relief to furnish \$81.5 million worth (wholesale value) of medical material resources to 60 countries. The weight of these materials was 951,000 lbs, or 475.5 tons.

In addition, Direct Relief received \$318,000 in cash to assist victims of the September 11 attacks. All funds received for this purpose were distributed (\$310,000 was disbursed in 2001, the remaining \$8,000 in 2002), and the organization used none of these funds to defray related administrative, banking, or oversight purposes.

*Leverage* For each \$1 that Direct Relief received in 2001 for operating purposes, the organization provided \$32 worth of wholesale medical material assistance.

Endowment Fund Direct Relief's Board of Directors established a quasi-endowment fund to help ensure the organization's financial future. At the end of 2001, the fund had a total of \$3.8 million in assets. By Board resolution, all bequests are deposited into the endowment fund unless the donor requests otherwise.

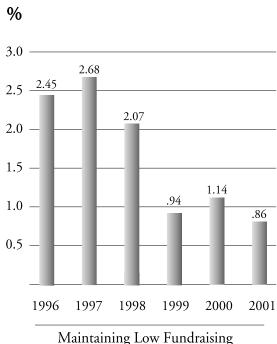
Tiwing of Activities Direct Relief International receives donations of in-kind medical products on an ongoing basis. These donations are recorded in inventory upon receipt. Direct Relief policy is to distribute products at the earliest practicable date, consistent with sound programmatic principles. While the distribution typically occurs in the same year of receipt, it may occur in the following year. An expense is recorded when the products are shipped. In 2001, Direct Relief shipped approximately \$9 million more in product than it received. This accounts for the decrease in net assets of \$9 million, equal to the reduction of net assets reported in the statement of financial position.

Administration and Fundraising Expenses In 2001 Direct Relief spent a total of \$275,991 on fundraising ("resource acquisition" in financial tables). This amount represents spending on fundraising personnel (one full-time and two part-time employees), the production, printing, and mailing of public education and fundraising literature, and all other costs related to fundraising (such as events, advertising, and related travel). Direct Relief spent a total of \$451,579 on administration in 2001. This amount includes spending on personnel responsible for financial management (one controller, two part-time accountants), an independent audit by a Certified Public Accounting firm, graphics and multimedia (one part-time employee), volunteer coordination (one part-time employee), general office assistance (one part-time employee), general management expenses including banking fees, telephone and utilities, office supplies, insurance, and a pro-rata portion of the mortgage on the warehouse facility corresponding to the space assigned to these functions. Any other expenses not appropriately classified elsewhere are charged to administration. The salary of the President and CEO is allocated to both fundraising and administration and to programmatic activities, in accordance with the time spent on each function.

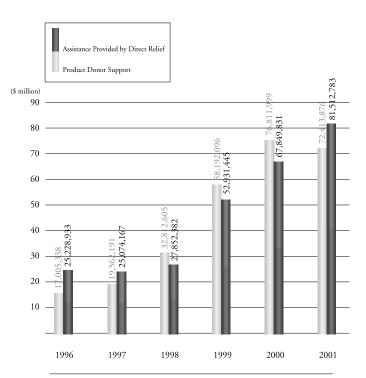
"Among the key features of PRI's philosophy is a holistic approach to their work that causes them to look beyond satisfying immediate material needs towards health care system support and development."

#### Conrad Person

Director of International Programs and Product Giving Johnson & Johnson New Brunswick, New Jersey



Maintaining Low Fundraising and Administrative Expenses (as percent of total public support)



Expanding Support From Product Donors and Expanding Assistance to People in Need

## Countries Assisted in 2001

Latin America and the Caribbean PARTNER COUNTRIES: Bahamas, Belize, Bolivia, Brazil, Colombia, Cuba, Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Nicaragua, Peru, Venezuela

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Eastern Europe and the ClS PARTNER COUNTRIES: Albania, Armenia, Bosnia-Herzegovina, Bulgaria, Estonia, Romania, Ukraine, Uzbekistan, Yugoslavia

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# Special Thanks for extraordinary support.

Direct Relief International is honored by every contribution we receive - from individual people, from corporations and businesses, from foundations, service organizations, church groups, and classrooms. Each contribution represents a judgement and a trust in our efforts to assist those without means and facing enormous health challenges to have a better chance at a better life. Our commitment, both to those who have honored us with their trust and to those whom we strive to serve, is to make every dollar count toward advancing this important mission.

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