## COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2011

June 30, 2011

## TABLE OF CONTENTS

	Page
Independent Auditor's Report	1 - 2
Combined and Consolidated Financial Statements:	
Statement of Financial Position	3
Statement of Activities and Changes in Net Assets	4
Statement of Functional Expenses	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 18
Supplementary Information:	
Direct Relief International	
Schedule of Financial Position	19
Schedule of Activities	20
Schedule of Functional Expenses	21



#### CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

111 E. Victoria Street 2<sup>nd</sup> Floor, Santa Barbara, CA 93101, (805) 962-9175, Fax: (805) 962-8925, www.mcgowan.com

## **INDEPENDENT AUDITOR'S REPORT**

Board of Directors Direct Relief International, Direct Relief Foundation and Direct Relief International (South Africa) Santa Barbara, California

We have audited the accompanying combined and consolidated statement of financial position of Direct Relief International, Direct Relief Foundation and Direct Relief International (South Africa) (non-profit corporations) as of June 30, 2011, and the related combined and consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of management. Our responsibility is to express an opinion on these financial statements based on our audit. Information for the year ended June 30, 2010, is presented for comparative purposes only and was extracted from the financial statements for that year, on which an unqualified opinion dated October 22, 2010, was expressed.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Due to the cost versus benefit of preparing the fair value level disclosures as required by the fair value measurements and disclosures topic of Accounting Standards Update 820, the Organization has omitted these expanded disclosures in notes 3 and 4 to the financial statements. It was not practicable to determine the effects of not presenting the disclosures on the financial statements.

In our opinion, except for the effects of not presenting the fair value disclosures as discussed in the preceding paragraph, the combined and consolidated financial statements referred to above present fairly, in all material respects, the financial position of Direct Relief International, Direct Relief Foundation, and Direct Relief International (South Africa) as of June 30, 2011, and the changes in net assets and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of financial position, activities and changes in net assets, functional expenses, and cash flows of Direct Relief International on pages 19 - 21 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

# SIGNATURE REDACTED

October 14, 2011

#### DIRECT RELIEF INTERNATIONAL, AND DIRECT RELIEF FOUNDATION AND DIRECT RELIEF INTERNATIONAL (SOUTH AFRICA) (NON-PROFIT CORPORATIONS)

#### COMBINED AND CONSOLIDATED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED JUNE 30, 2011

#### (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2010)

(Memo)

#### (in thousands)

	Un	Temporarily Permanently Unrestricted Restricted Restricted				Total		(Memo) Total June 30, 2010		
		Ass	sets							
Current assets:										
Cash and cash equivalents Investments	\$	1 26,508	\$	8,689 855	\$	- 25	\$	8,690 27,388	\$	7,309 25,958
Contributions and other receivables		20,508 439		- 000		- 25		439		25,956
Inventories		206,700		-		-		206,700		111,110
Prepaid expenses		188		-		-		188		175
Total current assets		233,836		9,544		25		243,405		144,626
Property and equipment - net of accumulatec										
depreciation of \$2,585,844		6,871		-		-		6,871		6,368
Bequest receivable Other assets		-		141 138		-		141 138		510 167
Total assets	\$	240,707	\$	9,823	\$	25	\$	250,555	\$	151,671
	Li	abilities an	d Net	Assets						
Liabilities: Current liabilities										
Accounts payable	\$	356	\$	-	\$	-	\$	356	\$	681
Current portion of capital lease	Ψ	7	Ψ	-	Ψ	-	Ψ	7	Ψ	3
Other current liabilities		975		-		-		975		628
Total current liabilities		1,338						1,338		1,312
Long-term debt		1,400		-		-		1,400		1,400
Capital lease obligation		18		-		-		18		-
Distribution payable - split interest agreements				5		-		5		7
Total liabilities		2,756		5		-		2,761		2,719
Net assets:										
Unrestricted net assets										
Board designated reserve fund Undesignated		29,249 208,702		-		-		29,249 208,702		29,082 113,571
Total unrestricted net assets		237,951		-		-		237,951		142,653
Temporarily restricted assets		-		9,818		-		9,818		6,274
Permanently restricted assets		-		-		25		25		25
Total net assets		237,951		9,818		25		247,794		148,952
Total liabilities and net assets	\$	240,707	\$	9,823	\$	25	\$	250,555	\$	151,671

## DIRECT RELIEF INTERNATIONAL, AND DIRECT RELIEF FOUNDATION AND DIRECT RELIEF INTERNATIONAL (SOUTH AFRICA (NON-PROFIT CORPORATIONS)

#### COMBINED AND CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

#### (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2010)

#### (in thousands)

	Unre	estricted	porarily tricted	Permane Restric		 Total	Memo) Total une 30, 2010
Public support:							
In cash and securities:							
Contributions	\$	4,109	\$ 6,572	\$	-	\$ 10,681	\$ 11,603
Business and foundation grants		356	5,035		-	5,391	2,785
Workplace giving campaigns		444	-		-	444	550
Special events Total public support from cash and securities		<u>28</u> 4,937	 <u>149</u> 11,756			 <u> </u>	 14,938
Total public support from cash and securities		4,937	 11,750			 10,093	 14,930
From donated goods and services: Pharmaceuticals, medical supplies and							
equipment		388,232	-		-	388,232	323,314
Contributed freight Contributed goods - other		1,368 14	-		-	1,368 14	1,298 103
Professional services received		517	-		-	517	1,246
Total from donated goods and services		390,131	 -		-	 390,131	 325,960
Total public support		395,068	 11,756		-	 406,824	 340,898
Revenue:							
Investment income		303	24		-	327	515
Gain (loss) on sale of investments		(419)			-	(419)	736
Change in value - split interest agreements		-	(18)		-	(18)	13
Unrealized gain on investments		3,325	-		-	3,325	653
Program service fees		10	272		-	282	186
Other income		-	 -		-	 -	 (3)
Total revenue		3,219	 278		-	 3,497	 2,099
Net assets released from restrictions:		8,491	(8,491)			-	-
		- , -	 (-) - /			 	 
Total public support and revenue		406,778	3,544		-	410,322	342,997
Program services:							
Medical supplies and related expenses		307,454	-		-	307,454	269,972
Supporting services:							-
Administration		2,574	-		-	2,574	2,173
Fundraising		1,455	-		-	1,455	1,560
Total supporting services		4,029	 -		-	 4,029	 3,733
Total expenses		311,483	 -		-	 311,483	 273,704
Change in net assets		95,296	3,544		-	98,839	69,293
Net asset balance beginning of year		142,656	 6,274		25	 148,956	 79,659
Net asset balance end of year	\$	237,951	\$ 9,818	\$	25	\$ 247,794	\$ 148,952

#### DIRECT RELIEF INTERNATIONAL, AND DIRECT RELIEF FOUNDATION AND DIRECT RELIEF INTERNATIONAL (SOUTH AFRICA) (NON-PROFIT CORPORATIONS)

#### COMBINED AND CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2011

#### (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2010)

#### (in thousands)

		Program	Services	Total					Total Program and Supporting	Tota	(Memo) al Program Supporting	
		riogram	OCI VICES	Program Supporting Services				e	Services		Services	
		USA	International	Services	Adminis			raising	June 30, 2011		June 30, 2010	
Compensation and related benefits:												
Salaries	\$	740	\$ 1,841	\$ 2,581	\$	1,223	\$	801	\$ 4,604	\$	3,920	
Payroll taxes	•	50	117	167	+	78	•	53	299	•	260	
Employee benefits		93	216	310		155		100	565		505	
Total compensation and related benefits		884	2,174	3,058		1,456		954	5,468		4,685	
Other expenses												
Pharmaceuticals, medical equipment and												
supplies distributed - donated		43.753	228.392	272,145		-		-	272,145		243,407	
Pharmaceuticals, medical equipment and		10,100	220,002	2.2,1.0					2.2,		2.0,.01	
supplies distributed - procured		112	2,067	2,179		-		-	2,179		1,236	
Inventory adjustment (expired pharmaceuticals)		3,237	17,005	20,242		-		-	20,242		12,770	
Accounting and legal fees		1	13	14		77		1	92		93	
Advertising		-	-	-		4		6	10		7	
Bank charges		-	1	1		86		-	87		61	
Contract services		54	1,046	1,100		322		66	1,489		1,487	
Contributed services		44	246	290		171		56	517		1,246	
Contributed freight		219	1.149	1.368				-	1,368		1,298	
Contributed goods		1	4	5		1		8	1,000		103	
Disposal costs (expired pharmaceuticals)		7	26	33		-			33		51	
Dues and subscriptions		7	20	37		15		10	62		69	
Duplicating and printing		, 1	- 23	1		70		31	102		100	
Equipment and software maintenance		22	62	84		24		33	140		97	
Equipment rental		1	28	29		24		2	32		24	
Freight and transportation		72	1,714	1,785		-		2	1,785		1,928	
		108	2,656	2.764		-		-	2,764		,	
Grants and stipends		108	2,050	2,764		13		6	2,764		2,231 56	
Insurance Interest		10	30 40	40 56		13		13	88		56 87	
		9	40 39			18		31	88 97			
Meetings, conferences, special events				48							114	
Miscellaneous		-	-	- 7		7		-	7		-	
Outside computer services		2	5 3	7		4 14		46 24	58 41		61 64	
Postage and mailing services		- 82		-				24 12			• •	
Rent and other occupancy		82 162	652 149	734 311		17 24			763		719	
Supplies								22	356		301	
Taxes, licenses and fees		18	5	23		12		-	35		23	
Training and education		1	16	17		2		-	19		3	
Travel and automobile		43	360	403		38		11	452		396	
Utilities and telephone		24	138	163		33		15	210		180	
Web hosting		49	117	166		54		38	258		254	
Total expenses before depreciation		48,937	258,167	307,104		2,480		1,386	310,971		273,148	
Depreciation and amortization		95	255	349		94		69	512	·	556	
Total functional expenses - June 30, 2011	\$	49,032	\$ 258,422	\$ 307,454	\$	2,574	\$	1,455	\$ 311,483			
Total functional expenses - June 30, 2010	\$	58,161	\$ 159,551	\$ 269,972	\$	2,173	\$	1,560		\$	273,704	

#### DIRECT RELIEF INTERNATIONAL, AND DIRECT RELIEF FOUNDATION AND DIRECT RELIEF INTERNATIONAL (SOUTH AFRICA) (NON-PROFIT CORPORATIONS) COMBINED AND CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2011

#### (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2010)

#### (in thousands)

	J	Total lune 30, 2011		(Memo) Total June 30, 2010
Cash flows from operating activities: Cash collected from public support and other program services	\$	16.997	\$	14,813
Cash paid for goods and services	Ψ	(16,411)	Ψ	(13,911)
Dividend and interest income		327		515
Other income		-		(3)
Net cash provided by operating activities		914		1,413
Cash flows from investing activities:				
Purchase of investments		(9,928)		(21,227)
Proceeds from sale of investments		11,399		19,576
Purchase of capital assets Unitrust distribution		(1,020) (2)		(1,055) (2)
Net cash provided (used) for investing activities		450		(2,708)
		100		(2,100)
Cash flows from financing activities:				(-)
Payments on capital lease obligation		18		(3)
Net cash provided (used) for financing activities		18		(3)
Net increase (decrease) in cash and cash equivalents		1,381		(1,297)
Cash and cash equivalents - beginning of year		7,309		8,606
Cash and cash equivalents - end of year	\$	8,690	\$	7,309
Reconciliation of change in net assets to net cash provided by operating activities Change in net assets	\$	98,839	\$	69,293
Adjustments to reconcile change in net assets to net cash provided by operating activities:				
Depreciation		512		556
Change in inventory Change in receivables		(95,590) 22		(67,163) (311)
Change in prepaid expenses and other assets		16		(8)
Change in accounts payable and accrued expenses		26		439
Loss on fixed assets disposed of		(5)		(1)
Loss on other assets disposed of		(0)		(3)
Realized gain/(loss) on sale of investments Unrealized gain/(loss) on investments		419 (3,325)		(736) (653)
		· · ·		(000)
Net cash provided by operating activities	\$	914	\$	1,413

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1: Organization

Direct Relief International (DRI) is a California non-profit public benefit corporation founded in 1948 whose mission is to improve the health and lives of people affected by poverty, disaster, and civil unrest.

DRI's program services consist of providing essential pharmaceuticals, medical supplies and medical equipment to support health services in medically underserved communities on an ongoing humanitarian basis and in response to emergency situations and disasters around the world. In the United States, DRI's activities focus on the delivery of donated medicines and supplies to uninsured patients through the support of nonprofit clinics and health centers treating low-income patients. In Santa Barbara and surrounding communities, DRI conducts programs dedicated to improving the oral health of children from low-income families and enhancing disaster preparedness efforts. Under agreements with local emergency response authorities, DRI's medical inventories are available on an as-needed basis in the event of a health emergency.

DRI's financial support is derived through contributions from individuals, corporations and foundations. The medical material resources provided as part of DRI's assistance program are either purchased or received by donation from pharmaceutical and medical supplies manufacturers, wholesalers, and other organizations involved in the health care industry.

The Direct Relief Foundation (Foundation) was formed and incorporated in the state of California as a supporting organization of DRI in October 2006. The Foundation is organized to operate solely and exclusively to support, benefit, or to carry out the purposes of DRI. Except to an insubstantial degree, the Foundation does not carry on or engage in any activities or exercise any powers that are not in furtherance of the purposes of DRI. The Foundation began operations on April 1, 2007. The Foundation's financial statements are combined with DRI's financial statements.

Direct Relief International (South Africa), (DRI-SA) is a wholly owned subsidiary of DRI and commenced operations in the Republic of South Africa on July 1, 2009. DRI-SA was registered in South Africa as a public benefit corporation in October 2007. DRI-SA's financial statements are consolidated with DRI's financial statements.

#### Note 2: Summary of Significant Accounting Policies

## **Basis of Presentation**

The combined and consolidated financial statements include the accounts of DRI, DRI-SA and the Foundation. All significant balances and transactions among the entities have been eliminated in the accompanying combined and consolidated financial statements. The combined and consolidated financial statements. The combined and consolidated financial statements have been prepared on an accrual basis in accordance with accounting principles generally accepted in the United States of America. To present comparative financial statements, the Organization has included summarized comparative information for the twelve-month period ending on June 30, 2010.

The Organization has also included separate financial statements for DRI as a supplement to the combined and consolidated statements.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

Revenues, expenses, gains, and losses are classified based on the existence or absence of donorimposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported as follows:

Unrestricted net assets — Net assets that are not subject to any donor-imposed restrictions.

*Temporarily restricted net assets* — Net assets subject to donor-imposed restrictions on their use that may be met either by actions of the Organization or the passage of time.

*Permanently restricted net assets* — Net assets subject to donor-imposed or other legal restrictions requiring that the principal be maintained permanently by the Organization.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities in the financial statements. Actual results could differ from management's estimates.

#### **Cash Equivalents**

The Organization considers all highly-liquid investments purchased with an average maturity of three months or less to be cash equivalents. Cash equivalents, consisting of money market mutual funds and checking account balances, were valued at \$8.7 million as of June 30, 2011.

#### Valuation of Future Interests

The Organization serves as trustee of a unitrust, of which it is the charitable beneficiary. The Organization is also the beneficiary of several charitable remainder trusts. The future interests in the unitrust and charitable remainder trusts are recorded as assets and valued at fair value on the date of each gift. Investments in the trust are adjusted to fair value at the end of each year. The present value of the total estimated future distributions to the donors on the date of each gift is recorded as a liability. The present value of the Organization's interest in each of the charitable remainder trusts is also adjusted on an annual basis.

#### Inventories

Purchased inventory is carried at average cost. Donated inventory is carried at average estimated wholesale value as of the date of receipt. Inventory balances as of June 30, 2011, were composed of the following (in thousands):

Pharmaceuticals	\$ 201,400
Medical supplies/kits	3,890
Equipment	1,410
Total inventories	\$ 206,700

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### **Property and Equipment**

Property and equipment purchased are recorded at cost. Donated assets are capitalized at the estimated fair value on the date of receipt. Depreciation is computed using the straight-line method over the estimated useful lives of the assets as follows:

<u>Class of property</u>	Estimated useful life
Buildings	40
Building improvements	20
Equipment and software	3-10

#### **Revenue Recognition**

Contributions, which include unconditional promises to give (pledges), are recognized as revenue in the period received or promised. Conditional contributions are recorded when the conditions have been met. Contributions are considered to be unrestricted unless specifically restricted by the donor.

The Organization reports contributions in the temporarily or permanently restricted net asset class if they are received with donor-imposed restrictions as to their use. When the restriction expires (the time restriction ends or purpose of restriction is accomplished), temporarily restricted net assets are released and reclassified to unrestricted net assets in the statement of activities. Donorrestricted contributions are initially reported in the temporarily restricted net asset class, even if it is anticipated that such restrictions will be met in the current reporting year.

#### **Contributed Materials**

Contributions of U.S. Food and Drug Administration approved pharmaceuticals, branded and generic, are recorded at estimated wholesale value on the date received, based on the Wholesale Acquisition Cost (WAC) as published in the Thomson Reuters RedBook<sup>©</sup>. The Red Book is an industry recognized drug and pricing reference guide for pharmaceuticals in the United States. WAC is the standard used by many U.S. states as the Federal Upper Limit pricing for drugs purchased under the Medicaid program. If the wholesale value is not available in the Red Book, the wholesale value of the contribution is based on other appropriate Internet pricing sources. For non-FDA-approved pharmaceuticals, for example, products manufactured for use in non-U.S. markets, the organization uses independent pricing guides to determine the fair market value of the particular manufacturer's specific formulation. The sources of such pricing information vary, but relevant information may include the price paid by wholesalers or other third-party buyers, a price negotiated by an organization (such as the Clinton Foundation) for a particular drug, or other such reasonable basis. Contributions of medical equipment and supplies are also recorded at estimated wholesale value based upon appropriate pricing information on the specific item listed for sale in trade publications, through online Internet pricing guides, and through its own procurement history when purchasing. Such valuations typically are substantially lower than published retail prices.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### **Contributed Services**

Donated or contributed services are reported at fair value in the financial statements for voluntary donations of services when those services (1) create or enhance non-financial assets or (2) require specialized skills provided by individuals possessing those skills and are services which would be typically purchased if not provided by donation. Donated shipping is valued at the Organization's discounted percentage of full published rates in effect at the time of shipment. The value of donated services and shipping is also recorded as an equivalent expense in the same period in which the services are received.

## **Joint Costs**

During the year the Organization incurred joint costs of \$74 thousand for informational materials that included fundraising appeals. The Organization allocated \$55 thousand to administration expense and \$19 thousand to fundraising expense.

## Note 3: Investments

The Organization follows generally accepted accounting principles (GAAP) in the United States and records investments at fair market value in the statements of financial position. As of June 30, 2011, all the investments were held by the Foundation. Investment holdings as of June 30, 2011, are composed of the following (in thousands):

	2011					
	Cost	Fair				
		Value				
Equity securities	\$ 7,505	\$ 8,496				
Fixed income securities	4,242	4,266				
Commodities	1,039	896				
Alternative investments	14,738	13,730				
Total investments	\$ 27,524	\$ 27,388				

The following summarizes the net change in unrealized loss on investments (in thousands):

	Fair <u>Cost</u> <u>Value</u>	Deficit of Fair Value <u>Over Cost</u>
Balance at end of the year Balance at the beginning of the year Net change in unrealized loss on	\$ 27,524 \$ 27,388 29,419 25,958	\$ (136) (3,461)
investments		<u>\$ 3,325</u>

The Organization had investment expenses of \$55 thousand during the twelve months ended June 30, 2011.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### Note 4: Fair Value Measurements

GAAP establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy are as follows:

- Level 1 Inputs that reflect unadjusted quoted prices in active markets for identical assets accessible at the measurement date
- Level 2 Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active
- Level 3 Inputs that are unobservable

Inputs broadly refer to the assumptions that are used to make valuation decisions, including assumptions about risk. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input both individually and in aggregate that is significant to the fair value measurement. Observable inputs include market data that are readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The Organization's investments are primarily managed by Commonfund, a leading investment firm in line with investment guidelines approved by the Board of Directors. These guidelines provide for investment in equities, fixed income, and other securities with performance measured against appropriate indices.

Fair market valuation of the investments is based on information provided by Commonfund and its fund managers, external investment advisors, and other market factors to determine if the carrying value of these investments should be adjusted.

The following is a description of the different valuation methodologies used for assets measured at fair value within the categories listed below.

Equity securities listed on a national securities exchange are valued at the last sale price on the date of valuation unless the security is not freely tradeable due to a contractual restriction, in which case a discount to the market price is allowed. Unlisted securities are valued at the current bid prices obtained from brokers the Investment Manager deems to be reputable. Securities for which a third-party pricing sources is not available are priced on a "fair value" basis, subject to review and approval by its Fair Value Committee.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

Fixed income and debt securities are generally valued by reference to outside pricing services. The pricing services generally utilize a matrix system incorporating security quality, maturity and coupon as the valuation model parameters, supplemental research and evaluation, including review of broker-dealer market price quotations. Certain fixed income securities are valued at closing market prices supplied by brokers considered by the Investment Manager to be active in the market. Certain investments may be traded by a market maker who may also be utilized to provide pricing information used to value such investments. Investments maturing within 60 days are valued at amortized cost, which approximates market value.

Short sales are generally valued at the last close price. If the last close price is not available, the ask price is used.

Purchased options are generally valued at the last sale price. If the last sale price is not available, the current bid price is used. Written options are generally valued at the last trade price. If the last trade price is not available, the ask price is used.

Private securities are generally valued according to the mark-to-market method, which attempts to apply a fair value standard by referring to meaningful third- party transactions, comparable public market valuations and/or the income approach. An investment can be carried at cost if little has changed since the initial investment in the company. If necessary, Commonfund adjusts manager valuations to conform with GAAP. For example, if a manager issues tax based financial statements the valuations are adjusted to reflect fair value.

Financial Accounting Standards Board Accounting Standards Update, issued in September 2009, reduced uncertainty in fair valuation of private fund investments. This permitted the use of reported Net Asset Values (NAV) to establish fair value for these investments if they may be redeemed at the reported NAV. Provided the necessary redemption terms exist, these investments are classified as level 2 under Accounting Standards Codification 820. Funds that are restricted from redemption are classified as Level 3.

Fair values of assets measured on a recurring basis at June 30, 2011, are as follows (in thousands):

	]	Fair Value	Acti	oted Prices in ve Markets for entical Assets (Level 1)	•	nificant Other servable Inputs (Level 2)	Uno I	nificant bservable nputs evel 3)
Equity securities	\$	8,496	\$	6,295	\$	2,195	\$	6
Fixed income securities		4,266		622		3,639		5
Commodities		896		586		308		2
Alternative investments		13,730		-		8,542	4	5,188
Split interest agreements		138						138
Total	<u>\$</u>	27,526	<u>\$</u>	7,503	\$	14,684	<u>\$ 5</u>	,339

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

	-	uity urities		Fixed income ecurities	<u>Comn</u>	nodities	Altern <u>invest</u> i		Rece	<u>ivables</u>		<u>Total</u>
July 1, 2010 Total gains and losses (realized/unrealized)	\$	24	\$	816	\$	7	\$4	,286	\$	167	\$ 5	5,300
		7		3		1		269		(18)		262
Purchases, redemptions, fees and settlements Transfers in and/or		(1)		597		(1)		254		(11)		838
out of level 3		<u>(24</u> )	<u>(1,</u>	410)		(6)	_	379		-	(	(1,061)
June 30, 2011	\$	6	<u>\$</u>	5	<u>\$</u>	2	<u>\$ 5</u>	<u>,188</u>	\$	138	<u>\$</u>	<u>5,339</u>

Assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3):

#### Note 5: Property and Equipment

The Organization's investment in property and equipment as of June 30, 2011, consisted of the following (in thousands):

Land	\$ 1,364
Office and warehouse	3,271
Vehicles, equipment and software	4,822
Total	9,457
Less: Accumulated Depreciation	(2,586)
Net Property and Equipment	\$ 6,871

#### Note 6: Debt

The Organization's debt as of June 30, 2011, consists of a mortgage note payable, requiring monthly interest only payments of \$7,047 at 6.04% per annum through November 20, 2012. Principal and interest payments commence on December 20, 2012, and the loan matures on November 20, 2017. The mortgage notes are secured by the Organization's warehouse facility.

As of June 30, 2011, the Organization had future minimum payments as follows for the years ending June 30 (in thousands):

2013	\$ 166
2014	285
2015	285
2016	285
Thereafter	379
Total	\$ 1,400

## NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

## Note 7: Net Assets

Unrestricted net assets consisted of the following at June 30, 2011 (in thousands):

Designated by the Board of Directors for:	
Operating reserves	\$ 29,249
Undesignated	208,702
Total unrestricted net assets	\$ 237,951

Temporarily restricted net assets at June 30, 2011 (in thousands):

Use restricted for the following purposes:	
Japan earthquake relief	\$ 4,237
Haiti earthquake relief	2,801
Program-specific grants	1,502
Country-specific assistance	263
Other activities	736
Subtotal use restricted net assets	<u>\$ 9,539</u>
Time restricted, pending receipt of funds	
Bequests receivable	\$ 141
Split interest agreements	138
Subtotal time restricted net assets	<u>\$ 279</u>
Total temporarily restricted net assets	<u>\$ 9,818</u>

*Permanently restricted net assets* consists of an endowed contribution of \$25 thousand, the income from which is available to fund general operations.

#### Note 8: Endowment Funds

The Organization's endowment consists of two individual funds; (1) the Donor Restricted Endowment Fund and (2) the Board Restricted Investment Fund ("BRIF"). The Donor Restricted Endowment Fund includes "Permanently" restricted funds which have been so designated and restricted by the donor. As required by GAAP, net assets associated with endowment funds, including Board designated funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The purpose of the BRIF is to provide a reserve for future operations. The BRIF's resources come from board-designated unrestricted bequests and gifts, return on the Fund's portfolio assets and operating surpluses (measured annually) in excess of current operational needs. Effective April 1, 2007, the assets in the BRIF were all transferred to the Foundation.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

Fiscal year ended June 30, 2011 endowment net asset composition by type of fund is (in thousands):

	Unrestr	icted	<u>Perma</u> <u>Restr</u>		Total			
Donor-restricted Board-restricted	\$	-	\$	25	\$	25		
(BRIF) Total endowment	2	9,249				29,249		
funds	<u>\$ 2</u>	<u>9,249</u>	\$	25	\$	<u>29,274</u>		

Changes in the endowment net assets for the year ended June 30, 2011 (in thousands) are:

	Unre	estricted		<u>nently</u> ricted		<u>Total</u>
Endowment net assets, beginning of year	\$	28,404	\$	25	\$	28,429
Net investment return (investment income, realized and unrealized gains and losses)		3,230		-		3,230
Contributions		584		-		584
Appropriation of endowment assets for expenditure Endowment net		(2,969)				(2,969)
assets, end of year	<u>\$</u>	29,249	<u>\$</u>	25	<u>\$</u>	29,274

#### Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for the endowment assets that attempt to provide a predictable stream of funding to the Organization while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donorrestricted funds that the Organization must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results that provide a reasonable balance between the quest for growth and the need to protect principal. The Organization expects its endowment funds, over time, to provide an average rate of return of approximately six percent annually. Actual returns in any given year may vary from this amount.

## NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that currently is equally balanced between equity and fixed income investments to achieve its short term spending needs as well the long-term objectives, within prudent risk constraints.

## Spending Policy and How the Investment Objectives Relate to Spending Policy

The Organization has a policy of appropriating for distribution each year an amount up to five percent of the assets of the BRIF. In some instances, the Board may decide to appropriate an amount greater than its stated policy if it is specifically deemed prudent to do so. The BRIF is authorized to distribute its portfolio assets to pay for all fundraising and administration expenses, including extraordinary capital expenses and advance emergency disaster relief funding as determined by the President & CEO. Upon a majority vote by the Board, the BRIF may also be utilized to meet other general operational costs. For the twelve months ended June 30, 2011, \$2.969 million was distributed, and an additional \$1.541 million was approved for distribution, to cover fundraising, administration and capital costs.

## Note 9: Pension Expense

The Organization established the Direct Relief International 401(k) Plan (the Plan) on January 1, 2004. Employees of the Organization are eligible to participate upon hire and are vested 100 percent in all contributions to the Plan. The Organization matches every dollar contributed, up to five (5) percent of the employee's annual compensation, subject to Board approval.

The Organization's contributions to the Plan amounted to \$166 thousand for the twelve months ended June 30, 2011.

#### Note 10: Non-Qualified Deferred Compensation Agreement

The Organization is party to a non-qualified deferred compensation agreement with the surviving spouse of a co-founder of the Organization. Under the terms of the agreement, beginning January 1, 1971, the Organization is obligated to make monthly payments in acknowledgement of his 23 years of service. The retirement agreement expense for the twelve months ended June 30, 2011, was \$10 thousand.

## NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### Note 11: Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of bank and brokerage deposits. The Organization places its temporary cash investments with financial institutions and brokerages. For the twelve months ended June 30, 2011, the Organization was at risk for \$6 million in cash deposited at individual financial institutions. The Federal Deposit Insurance Corporation (FDIC) insures individual deposits up to \$250 thousand. In addition, the Organization's investments are exposed to various risks, such as interest rate fluctuations and market valuations. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risks in the near term could materially affect the Organization's statement of financial position and the statement of activities.

#### Note 12: Concentrations of Income Risk

The Organization received 32% of its current year cash contributions from ten single donors and 88% of its current year in-kind contributions from ten corporate donors.

## Note 13: Leases

The Organization is leasing 23,043 square feet of storage space located at 30 S. La Patera Lane. The terms of this agreement end on December 31, 2012. Payments for rent and common area expenses for the lease of the facility for the twelve months ended June 30, 2011, totaled \$330 thousand.

As of June 30, 2011, the Organization had future minimum payments for the storage space lease and common area expenses as follows for the years ending June 30 (in thousands):

2012	\$ 350
2013	 180
Total	\$ 530

The Organization also leased four new photocopiers and retired three old photocopiers used in operations. Leased property having elements of ownership are recorded as capital leases in the Statement of Financial Position. The related obligations, in amounts equal to the present value of the minimum lease payments payable during the remaining term of the lease, are recorded in the long-term debt account group. Total payments on such leases for the twelve months ending June 30, 2011, were \$8 thousand.

The cost of assets under capital leases totaled \$28 thousand and accumulated depreciation of these assets was \$4 thousand as of June 30, 2011. Depreciation expense was \$7 thousand for the twelve months ending June 30, 2011. Amortization of assets held under capital lease is included with depreciation expense.

As of June 30, 2011, the Organization had future minimum payments under capital leases \$24 thousand over the next five years which includes \$5 thousand for interest.

#### NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

#### Note 14: Income Taxes

The Organization is exempt from taxes on income under Internal Revenue Code section 501(c)(3) and California Revenue and Taxation Code 23701(d), therefore no amounts for income taxes are reflected in the accompanying financial statements. The Organization is not a private foundation for income tax purposes. Management is not aware of any transactions that would affect the the Organization's tax-exempt status.

The Organization evaluates uncertain tax positions, whereby the effect of the uncertainty would be recorded if the outcome was considered probable and reasonably estimable. As of June 30, 2011, the Organization had no uncertain tax positions requiring accrual.

The Organization files tax returns in California and U.S. federal jurisdictions. The Organization is no longer subject to U.S. federal, state and local tax examinations by tax authorities for years before 2007.

## Note 15: Subsequent Events

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through October 14, 2011, the date the financial statements were issued.

SUPPLEMENTARY INFORMATION

#### DIRECT RELIEF INTERNATIONAL (NON-PROFIT CORPORATION)

#### STATEMENT OF FINANCIAL POSITION JUNE 30, 2011

#### (in thousands)

	Unrestricted			porarily stricted		nently ricted		Total
		Assets						
Current assets:								
Cash and cash equivalents	\$	1	\$	6,177	\$	-	\$	6,178
Investments Contributions and other receivables		169 439		456		-		625 439
Inventories		206,700		-		-		206,700
Prepaid expenses		188		-		-		188
Total current assets		207,497		6,633		-		214,130
Property and equipment - net of accumulated								
depreciation of \$2,585,844		6,871		-		-		6,871
Bequest receivable Other assets		-		-		-		-
Total assets	\$	214,368	\$	6,633	\$	-	\$	221,001
Liabilities:								
Current liabilities	\$	356	\$		\$		\$	356
Accounts payable Current portion of capital lease	φ	330 7	φ	-	φ	-	φ	550
Other current liabilities		975		-		-		975
Total current liabilities		1,338						1,338
Long-term debt		1,400		-		-		1,400
Capital lease obligation Distribution payable - split interest agreements		18		-		-		18 5
Total liabilities		2,756		5 5		-		2,761
Net assets: Unrestricted net assets								
Board designated reserve fund		-		-		-		-
Undesignated		211,612		-		-		211,612
Total unrestricted net assets		211,612		-		-		211,612
Temporarily restricted assets		-		6,628		-		6,628
Permanently restricted assets Total net assets		- 211,612		- 6,628		-		- 218,241
Total liabilities and net assets	\$	214,368	\$	6,633	\$		\$	221,001

#### DIRECT RELIEF INTERNATIONAL (NON-PROFIT CORPORATION)

#### STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2011

#### (in thousands)

	Unrestricted			mporarily estricted	Permar Restri			Total
Public support: In cash and securities:								
Contributions	\$	4 100	\$	6 572	\$		\$	10 691
Business and foundation grants	φ	4,109 356	φ	6,572 5,035	Φ	-	φ	10,681 5,391
Workplace giving campaigns		444		5,055		-		444
Special events		28		149		_		177
Total public support from cash and securities		4,937		11,756		-		16,693
		<u> </u>						
From donated goods and services:								
Pharmaceuticals, medical supplies and								
equipment		388,232		-		-		388,232
Contributed freight		1,368		-		-		1,368
Contributed goods - other		14		-		-		14
Professional services received		517		-		-		517
Total from donated goods and services		390,131		-		-		390,131
Total public support		395,068		11,756		-		406,824
Revenue:								
Investment income		(6)		24		-		18
Loss on sale of investments		-		-		-		-
Change in value - split interest agreements		18		(18)		-		-
Unrealized loss on investments		(85)		-		-		(85)
Program service fees		9		273		-		282
Other income		-		-		-		-
Total revenue		(64)		279		-		215
Net assets released from restrictions:		8,770		(8,770)				
Total public support and revenue		403,774		3,265		-		407,039
<b>Program services:</b> Medical supplies and related expenses		307,454		-		-		307,454
Supporting services:		2 504						2 504
Administration Fundraising		2,504 1,455		-		-		2,504
Total supporting services		3,959		<u>-</u>		<u> </u>		1,455 3,959
Total expenses		311,413		-		-		311,413
Change in net assets	\$	92,362	\$	3,265	\$	-	\$	95,627

#### DIRECT RELIEF INTERNATIONAL (NON-PROFIT CORPORATION)

#### STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2011

#### (in thousands)

	Program Services				Total		Total Program and Supporting						
		USA	Interna	International		rogram ervices	Supporting S Administration			Fundraising		Services June 30, 2011	
Compensation and related benefits:													
Salaries	\$	740	\$	1.841	\$	2.581	\$	1.223	\$	801	\$	4.604	
Payroll taxes	-	50		117		167		78		53		299	
Employee benefits		93		216		310		155		100		565	
Total compensation and related benefits		884		2,174		3,058		1,456		954		5,468	
Other expenses													
Pharmaceuticals, medical equipment and													
supplies distributed - donated		43,753		228,392		272,145		-		-		272,145	
Pharmaceuticals, medical equipment and													
supplies distributed - procured		112		2,067		2,179		-		-		2,179	
Inventory adjustment (expired pharmaceuticals)		3,237		17,005		20,242		-		-		20,242	
Accounting and legal fees		1		13		14		63		1		77	
Advertising		-		-		-		4		6		10	
Bank charges		-		1		1		86		-		87	
Contract services		54		1,046		1,100		267		66		1,434	
Contributed services		44		246		290		171		56		517	
Contributed freight		219		1,149		1,368		-		-		1,368	
Contributed goods		1		4		5		1		8		15	
Disposal costs (expired pharmaceuticals)		7		26		33		-		-		33	
Dues and subscriptions		7		29		37		15		10		62	
Duplicating and printing		1		-		1		70		31		102	
Equipment and software maintenance		22		62		84		24		33		140	
Equipment rental		1		28		29		1		2		32	
Freight and transportation		72		1,714		1,785		-		-		1,785	
Grants and stipends		108		2,656		2,764		-		-		2,764	
Insurance		10		30		40		13		6		59	
Interest		17		40		56		18		13		88	
Meetings, conferences, special events		9		39		48		18		31		97	
Miscellaneous		-		-		-		7		-		7	
Outside computer services		2		5		7		4		46		58	
Postage and mailing services		-		3		3		14		24		41	
Rent and other occupancy		82		652		734		17		12		763	
Supplies		162		149		311		24		22		356	
Taxes, licenses and fees		18		5		23		11		-		34	
Training and education		1		16		17		2		-		19	
Travel and automobile		43		360		403		38		11		452	
Utilities and telephone		24		138		163		33		15		210	
Web hosting		49		117		166		54		38		258	
Total expenses before depreciation		48,937		258,167		307,104		2,410		1,386		310,901	
Depreciation and amortization		95		255		349		94		69		512	
Total functional expenses - June 30, 2011	\$	49,032	\$	258,422	\$	307,454	\$	2,504	\$	1,455	\$	311,413	